Inclusive Employment and Career for Boston Youth With Disabilities
Pathways to the Talent Pipeline

OCTOBER 2015

AN EXECUTIVE SUMMARY BY
The Workforce Development Task Force of the Boston Special Education Transition (B-SET) Project
www.massadvocates.org/b-set
ABOUT B-SET
The Boston Special Education Transition (B-SET) Project is an initiative of Massachusetts Advocates for Children (MAC). B-SET’s goal is to increase employment, career, and independent living opportunities for Boston’s youth with disabilities. The objectives of the project are three-fold:

1. Increase community awareness and knowledge – among youth, parents and community organizations – of transition rights and strategies for students under the special education law and of ways to empower parents and youth to participate in the transition process.

2. Improve transition planning and services for Boston students with disabilities age 14-22 so they will stay in school and exit special education prepared for further education, employment, and independent living.

3. Provide opportunities for Boston students with disabilities to more fully integrate into the mainstream of career and workforce development opportunities.

ABOUT THE WORKFORCE DEVELOPMENT TASK FORCE
The work of this Task Force resides in the third B-SET objective, for to the extent that the first two objectives of B-SET achieve results – greater community awareness and improved school-based transition services – there will need to be more community-based placements available for those transition age youth still in school and for those who are exiting, either by graduating or by turning 22.

While there have been and are models of integrating small numbers of youth with disabilities into mainstream workforce development, employment, and post-secondary education, there had been no systemic response among multiple sectors to collaborate and identify the resources required for the thousands of Boston youth with disabilities. This Task Force was convened by MAC and The Boston Foundation for that purpose. Currently nearly 70 organizations are represented on the Task Force.

The goal of the Task Force is to increase inclusive workforce and post-secondary education placements and opportunities for Boston youth with disabilities, for all types and severities, while enrolled in school and after exiting.

The Task Force has four objectives:

1. Develop a resource guide identifying strengths and gaps in resources to provide to Boston youth and young adults with disabilities inclusive employment, college, supported work, and independent living opportunities.

2. Identify best and promising practices and programs from local and national models.

3. Develop an implementation plan to meet the project’s goals by more effectively utilizing existing resources and seeking new external resources.

4. Create collaborations and partnerships among members to more effectively use existing and seek new resources.

ABOUT MASSACHUSETTS ADVOCATES FOR CHILDREN (MAC)
MAC was founded in 1969 by Hubie Jones to address the social problem of children excluded from school and educational opportunity. Its investigative report in 1970 led to the first bilingual law (1971) and the first special education law (1972) in the nation, dramatically expanding access to school for thousands of children across the state.

MAC’s mission is to be an independent and effective voice for children who face significant barriers to equal educational and life opportunities, particularly those who have disabilities, are low income and/or are racially, culturally or linguistically diverse. MAC works to overcome these barriers by changing conditions for many children, while also helping one at a time.

Today, MAC is a leader in statewide special education advocacy (with a focus on transition), the autism community, school discipline reform and education reform in the Boston schools. MAC is an integral part of the statewide network of civil legal aid organizations and has pioneered an innovative approach to education reform statewide and nationally through its policy analysis and advocacy to help traumatized children learn.
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Task Force Organizational Members

Action for Boston Community Development
Asperger/Autism Network (AANE)
Autism Speaks
Bay Cove Academy
Benjamin Franklin Institute of Technology
Best Buddies
BEST Corp. Hospitality Training Center
Boston Asian: Youth Essential Service
Boston Center for Independent Living, Inc.
Boston Metropolitan District Building Trades Council
Boston Private Industry Council
Boston Public Schools- Re-Engagement Center
Boston Public Schools- Special Education
Boston Public Schools Special Education Parent Advisory Council
Boston Youth Services Network (BYSN)
Boys and Girls Club of Dorchester
Boys and Girls Club of Greater Boston
Bridge Over Troubled Waters
Butler Foundation
Bunker Hill Community College
City on a Hill Charter Public Schools
Commonwealth Corporation
Crittenton Women’s Union
CVS Health
Disability Task Force
East Boston Neighborhood Health Center
Easter Seals
EDCO Youth Alternative High School Program
El Centro de Cardenal - HiSET Program
Federation for Children with Special Needs
Freedom House
Goodwill Industries, Inc.
Greater Boston Employment Collaborative
Health Resources in Action
Hull Lifesaving Museum/Maritime Apprentice Program
J.E. & Z.B. Butler Foundation
Jewish Family & Children’s Service
Jewish Vocational Service
Justice Resource Institute
Massachusetts Advocates for Children
Massachusetts Community Action Network
Massachusetts Department of Career Services
Massachusetts Department of Developmental Services
Massachusetts Department of Elementary and Secondary Education
Massachusetts Department of Mental Health
Massachusetts Department of Public Health
Massachusetts Executive Office of Health and Human Services
Massachusetts Rehabilitation Commission
Mayor’s Office of Workforce Development
MGH Aspire
MIRA Coalition/New American Integration Institute
More Than Words Bookstore
National Alliance on Mental Illness of Massachusetts
NESCA (Neuropsychology Education Services for Children and Adolescents)
Notre Dame Education Center
Partners for Youth with Disabilities
Roxbury Community College
SkillWorks
Spaulding Rehabilitation Network/Partners HealthCare
State Street Corporation
The Boston Foundation
TJX Companies
Triangle, Inc.
UMass Boston Institute for Community Inclusion
United Way of Massachusetts Bay and Merrimack Valley
Work Inc.
Work Without Limits
Year Up
Youth Options Unlimited
Youth Violence Prevention Funders Learning Collaborative
YouthBuild
Executive Summary

There are over 4,300 Boston youth age 14-22 attending public K-12 schools who have disabilities. Like all young people, they are capable and talented, and have dreams and hopes for their future. Like all youth, they will need support from family, school and the community to become independent successful adults. With the right employment supports, young people with disabilities can not only avoid a life of poverty and dependence but can also achieve the satisfaction of feeling valued in their work while bringing value to their place of work.

Some of the 4,300 students with disabilities will graduate and go on to post-secondary education or work. Others will stay in school and transition to the state adult service system, depending on the type and severity of their disability. But based on current trends, the vast majority of them, about 60%, will follow a third pathway: they will either drop out, not transition to adult services or will graduate but then become disconnected from post-secondary school or career pathways. Many of them will be on a dead end road to poverty, where only one in three Massachusetts adults with disabilities are employed and where the poverty rate for people with disabilities is three times than for those without. Some will even travel the “school to jail” pipeline rather than the school to career talent pipeline.

It is incumbent upon the Boston community to come together and reverse those trends, to better prepare young people with disabilities and to connect them to the career pathways and talent pipelines for employment in the private, non-profit and public sectors. To do so will require overcoming significant system barriers: the various education, disability and workforce/employment sectors that impact this population are generally overlapping and uncoordinated with different funding streams, eligibility requirements, missions, policies and procedures that can be at cross-purposes and are extremely difficult for youth, their families and agency staff to navigate. Further, stakeholders in different sectors don’t have a common framework, language or understanding of disability issues, special education rights, employment pipeline models or the myriad pathways from school to successful employment. Schools are just beginning to provide required transition assessments and services for all students with disabilities. In addition, federal and state funding for disability and for workforce development programs has eroded over the last decade. Partly as a result, there is the issue of scale, as schools, businesses, state agencies, intermediaries and others have only been able to successfully engage and support a relatively small proportion of the population.

And yet, these are hopeful times. New federal and state laws have been enacted and policies adopted that have the potential to result in sweeping change. The Boston Public Schools have prioritized transition services and is implementing a strategic plan. An increasing number of youth-serving agencies are raising awareness about inclusion and building it into their program design. An infrastructure of services and supports is being strengthened to re-connect disconnected “opportunity youth” with education and career pathways. The interest and enthusiasm of so many diverse stakeholders in this Task Force indicates a readiness and momentum for significant change. The very richness of resources in the Boston area - intermediaries, disability experts, youth development infrastructure, employer networks, etc. – serves as a platform for the collaboration, knowledge dissemination and innovation called for in this Action Plan to improve workforce outcomes for Boston youth with disabilities.
This Action Plan contains a “dashboard” with the following goal areas:

1. **Continue to improve transition services** and supports in the Boston Public Schools and charter schools for students with disabilities.

2. **Strengthen family and community supports** for transition-age youth with disabilities.

3. **Ensure that students with disabilities in public and private colleges and other post-secondary pathways** have access to accommodations and to career services.

4. **Increase capacity and improve service coordination** among state adult service, workforce development, transitional assistance and youth service agencies.

5. **Re-connect “Opportunity Youth”** to school and career pathways by supporting youth-serving agencies to better meet the needs of older youth who have hidden or undiagnosed disabilities.

6. **Increase capacity of employers** in the private, non-profit and public sectors to hire and retain youth/young adults with disabilities.

7. **Strengthen the infrastructure** to raise awareness and resources, improve system navigation, and promote collaboration to support the transition to employment and career for Boston youth with disabilities.

Each goal area includes many of these key cross-cutting strategies in the dashboard:

1. **Promote youth voice, self-advocacy and self-determination skills** for Boston’s young people throughout all components of the system designed to support them.

2. **Ensure that youth with disabilities have necessary assessments, accommodations, supports and wraparound services** (health care, housing, social services, legal, e.g.) that will enable them to be successful and stay in their school or job.

3. **Increase knowledge base** through training and professional development among educators, families, youth service providers, job developers and intermediaries, and supervisors on the job.

4. **Improve school, job training, higher education and workplace organizational cultures** to promote diversity and be more inclusive of young people with disabilities, putting them in a position to succeed.

5. **Increase opportunities for coordination, collaboration and partnerships** among schools, employers, agencies and programs within and across multiple systems.

6. **Integrate work-based learning experiences** at all levels that are particularly effective in building competencies for youth with disabilities.

7. **Improve the system navigation** capacity of youth, families and professionals through regularly updated web-based resource directories and other means.

8. **Increase funding and capacity** within each sector so that schools, state agencies, job developers and intermediaries, youth serving agencies and employers can reach more young people.

9. **Improve data collection and metrics** so as to more effectively plan and monitor progress toward successful goal outcomes.

These are the key action steps in the dashboard that the community is already taking or needs to take to prepare, connect and employ Boston youth with disabilities:

1. **Ensure that all transition-age students** in Boston Public Schools (including those who have dropped out and are returning) and charter schools receive self-advocacy training and support, assessments to help them identify their strengths and interests, seamless transition to adult services in state agencies, when appropriate, and meaningful pre-employment or work-based learning opportunities while still in school.
**CHART 1 – PATHWAYS OF TRANSITION AGE STUDENTS IN BOSTON PUBLIC SCHOOLS, 2013-2014**

**All Transition-age Students with Disabilities in BPS and Charter Schools = 4,350**

Data source: DESE, 2013-14 for all transition age students; dropout data 2012-13

### TYPE OF DISABILITY

- 41% Learning
- 19% Intellectual
- 18% Emotional
- 9% Communication
- 6% Autism
- 4% Health (Visual, Hearing)
- 2% Sensory

### BOSTON PUBLIC SCHOOLS SERVICES

- Special Education Transition Services
- College and Career Readiness—Guidance
- Career and Vocational Technical Education (Madison Park and other school-based programs)

### STATE EDUCATION DEPARTMENT (DESE)

Technical assistance, professional development, and monitoring for those BPS and charter school services

<table>
<thead>
<tr>
<th>PATHWAY 1</th>
<th>PATHWAY 2</th>
<th>PATHWAY 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Graduate and connected</td>
<td>Non-diploma track to age 22</td>
<td>“Opportunity Youth” dropout or graduate and disconnected</td>
</tr>
<tr>
<td>Mild-moderate All types, mostly learning disability (56%)</td>
<td>Moderate to severe Cognitive/Intellectual Autism (70% combined) Emotional • Sensory</td>
<td>Learning disability • Executive Function • ADHD • Emotional • Undiagnosed</td>
</tr>
<tr>
<td>2,200 graduate (approx. 1,100 will remain connected 2yrs &gt; grad)</td>
<td>1,450 will enter this pathway, 530 will “age out” to adult services at 22 but some will not be eligible.</td>
<td>750 will officially drop out; they will be joined by 1,100 from Pathway 1 and 920 from Pathway 2. A small % will be employed.</td>
</tr>
<tr>
<td>Higher Education • Career/job Occupational skill training Apprenticeship</td>
<td>Adult services (if eligible)</td>
<td>BPS Re-engagement Center • Alternative education • Occupational skills training • Criminal justice • Unknown</td>
</tr>
<tr>
<td>Training and support • MRC Job developers/intermediaries and college coaches, (e.g., PIC, JVS, SuccessBoston, Year Up) College disability offices</td>
<td>688 Transition from school • DDS Employment First • DMH Mentors • Clubhouses • MCB • MCDHH • MRC Job readiness/coaching/acquisition • Higher ED: ICEI • UMass Boston ICI</td>
<td>BPS Re-engagement Center • Boston Collaborative for Opportunity Youth • BYSN agencies • Courts, DYS • DMH • MRC • YOU • PIC • YVPFL Collaborative</td>
</tr>
<tr>
<td>College graduation • Industry recognized credential • Certification • Apprenticeship/licensure</td>
<td>Independent living • Competitive, integrated employment with or without support as needed</td>
<td>HS Diploma or equivalent • Higher education • Go to Pathway 1 for more intensive job and career development support &amp; services</td>
</tr>
</tbody>
</table>

**List of Acronyms:** BPS (Boston Public Schools), BYSN (Boston Youth Services Network (Alternative Education)), DMH (Department of Mental Health), DYS (Department of Youth Services), ICI (Institute for Community Inclusion), JVS (Jewish Vocational Service), MCB (Massachusetts Commission for the Blind), MCDHH (Massachusetts Commission for the Deaf and Hard of Hearing), MRC (Massachusetts Rehabilitation Commission), PIC (Boston Private Industry Council), YOU (Youth Options Unlimited), YVPFLC (Youth Violence Prevention Funders Learning Collaborative)
2. **Increase the percentage** of Boston Public School transition-age students with disabilities who are in inclusive classrooms with the appropriate supports.

3. **Provide training and information to youth and their families** about the importance of self-advocacy, transition rights and services for which they are eligible, and access to higher education and career opportunities.

4. **Provide training and information to community-based staff, job developers, educators, coaches, mentors** and others about how to identify and support youth and young adults with hidden or undiagnosed disabilities to be successful in post-secondary inclusive higher education or workforce settings.

5. **Improve the capacity of public colleges** in the Boston area to provide appropriate supports through their disability and career service offices to better retain students with disabilities and provide them with access to career pathways.

6. **Increase the number of businesses** able to successfully hire and retain young adults with disabilities by creating inclusive workplaces that reduce stigma, use the principles of universal design to expand access, and institutionalize culture change through such mechanisms as supervisor training and internal affinity groups of employees with disabilities and their family members.

7. **Create a system navigation capacity** to assist youth, family members and providers to ensure that they can access the right services at the right time from the right organization(s).

8. **Increase the number of young adults with more severe disabilities** to: a) receive services through the state Department of Developmental Services to obtain competitive or integrated employment by implementing the Employment First Blueprint; and b) participate in college through the Inclusive Concurrent Enrollment Initiative.

9. **Ensure that the provisions of the new federal Workforce Innovation and Opportunity Act (WIOA)** regarding additional pre-employment resources and other transition assistance services are provided to Boston youth and young adults with disabilities or who are disconnected.

10. **Establish interagency coordination and accountability agreements across state agencies** at the cabinet as well as individual agency levels to ensure more efficient and effective employment and training services for consumers and their families.

The Action Plan also calls for the creation of a new coordinating vehicle to keep the many stakeholders from multiple sectors together to implement the action steps, continue to build collaborations and synergies among members, and raise awareness and resources.